# Information Design for Social Learning on a Recommendation Platform

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- Recommendation platforms are quite popular in daily life.
  - Goodreads for books
  - Netflix for movies
  - Yelp for restaurants
  - Tripadvisor for travel destinations

- To make better recommendations, a common practice of these platforms is to do "collaborative filtering".
- Platforms collect information generated from early consumers' experiences with a product, and use it to guide later consumers.





- The recommendation policy plays a dual role:
  - Decide how past information is used
  - Decide whether new information will be generated.
  - this leads to a non-trivial dynamic information design problem.
- Research question: how a platform should design its recommendation policy for a new product in order to maximize the total consumer surplus generated on it. (Biased platform can also be handled in an extension.)

- The main consideration: consumer incentives.
- Ideally, the platform should recommend trials for the new product as long as this is socially beneficial.
- However, because consumers do not internalize the value of information they generate, they may not want to follow such recommendations.
- The optimal design must choose when to recommend socially desirable but individually sub-optimal consumption efficiently, subject to that the consumers will be willing to follow.
- A theme of the paper: how this incentive problem should shape the platform's optimal design.

# Model: Consumer Payoffs

- A product is of unknown quality  $\tilde{\theta}$  taking values in  $\{\theta_L, \theta_H\}$   $(\theta_L < 0 < \theta_H)$ . The platform and consumers share a common prior about it.
- It is launched at t=1 and is available for  $T<\infty$  periods.
- At each t = 1, ..., T, a short-lived consumer arrives at the platform and decides whether to consume the product ( $a_t = 1$  if yes;  $a_t = 0$  otherwise).
- The consumer's utility:

$$= \begin{cases} 0 & a_t = 0\\ \tilde{\theta} & a_t = 1 \end{cases}$$

# Model: The Learning Environment

- ullet Whenever a consumer consumes the product, a signal about  $ilde{ heta}$  will be generated and privately observed by the platform.
  - Let  $s_i$   $(i \ge 1)$  denote the signal from the i'th consumption of the product.
  - Assume the signals are iid conditional on  $\tilde{\theta}$ .
- Before the product launches, the platform also receives a signal  $s_0$  about  $\tilde{\theta}$ .
  - e.g., internal research or data about similar products.

# Model: The Design Problem

- In each period, the platform can send a recommendation message to the current consumer. The consumer then makes her consumption decision.
- A dynamic recommendation policy decides what recommendation message to convey in each period based on any past signal realizations.
- The design problem: find such a policy, to which the platform can commit ex-ante, in order to maximize the total expected consumer surplus.
- By the revelation principle, it suffices to consider incentive-compatible policies with binary messages (i.e., to recommend or not).

## Model: Comments

- An Important Model Feature: each consumer knows the product's launch time.
  - Many products have a public launch time (e.g., books, movies, podcasts, video games, etc).
  - Even if consumers only have partial information about the launch time, my design will be robust to the exact information they have.
- We must guarantee incentive compatibility separately for the consumer in each period.

#### Related Literature

- Main model of Kremer et al. (2014) considers fully revealing signals.
  - They focus on when to induce the first trial based on the platform's initial information.
- Che & Hörner (2018) considers Poisson learning with conclusive news.
  - They focus on a deterministic control problem over the recommendation intensity without news arrival.

#### Related Literature

- In comparison, my study considers general non-conclusive signals.
- My characterization of the optimal design is thus about whether to recommend the product in each period based on any current belief of the platform.
- This in particular allows me to interpret my results as regarding the optimal recommendation standard evolving over time, and do some new comparative statics.
- This necessitates a more general formulation of the design problem and a different approach to solving it.

## Related Literature\*

- Also related is a surging algorithm-oriented literature: an extension in Kremer et al. (2014), Papanastasiou et al. (2018), Mansour et al. (2020), etc.
  - Task: propose algorithms that can achieve better asymptotic performance as  $T \to \infty$  (often measured by the decay rate of per-consumer regret).
  - Such performance criteria ignore welfare loss occurring within any finite time horizon, and can be insensitive to multiplicative increment in the welfare loss. (Note:  $\frac{1}{T}$  and  $\frac{2}{T}$  have the same decay rate in T.)
- My design may serve as a finite-horizon performance benchmark and help to inspire new algorithms with a non-asymptotic focus.

# Solving the Optimal Design: The Constrained MDP

- ullet Let  $p_t$  denote the platform's belief about  $ilde{ heta}= heta_H$  given the information available at the beginning of time t.
- Process  $(p_t)_{t=1}^T$  follows a Markov process controlled by the consumption decisions:

$$\begin{array}{lll} p_1 \sim \mu_1 \\ \\ p_{t+1}|p_t, a_t \sim a_t \underbrace{G(\cdot|p_t)}_{\text{transition by Bayes updating}} + \underbrace{(1-a_t) \underbrace{D(\cdot|p_t)}_{\text{Dirac measure}}}_{\text{Dirac measure}} \end{array}$$

• We can restrict to (randomized) Markov policy:  $\phi := (\phi_t)_{t=1}^T$ , where  $\phi_t(p_t)$  is the recommendation probability given  $p_t$  at time t, which is also the probability for  $a_t = 1$  when the consumer follows.

# Solving the Optimal Design: The Constrained MDP

• The designer's problem:

$$\begin{split} \max_{\phi} \Big\{ \sum_{t=1}^{T} \mathbb{E}_{\phi}[a_{t}u(p_{t})] \Big\} \\ \text{s.t. } \mathbb{E}_{\phi}[a_{t}u(p_{t})] \geq 0 \quad \forall t = 1,...,T \\ p_{t} \text{ follows the process specified above} \end{split}$$

where 
$$u(p_t) := \theta_H p_t + \theta_L (1 - p_t)$$

- Each IC constraint involves taking expectation over  $a_t$  and  $p_t$  at a particular time.
  - this makes it a constrained Markov Decision Process
  - the stochastic dynamic programming technique is not directly applicable.



## Solving the Optimal Design: The Constrained MDP

- I hence adopt a Lagrangian duality approach.
- I characterize the shadow values of the IC constraints, and then partially reduce the original problem into an unconstrained optimization over a Lagrangian function.
- This in the end allows me to fully solve the optimal design.
- To the best of my knowledge, this is the first paper that solves a constrained Markov decision process arising from a dynamic info design problem.

# Solving the Optimal Design: The Optimal Policy

The optimal design features threshold policies, and has a two-phase structure:



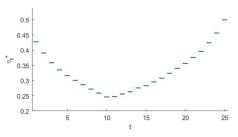
( $\hat{t}$  can be pinned down as the first time when it is feasible to resume with dictator's optimal continuation policy.)

## Implication I: Time Pattern of the Rec Standard

- The thresholds can be interpreted as time-varying rec standards.
- Optimal recommendation standard varies in a U-shaped pattern:

## **Proposition**

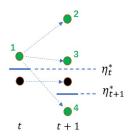
The thresholds  $(\eta_t^*)_{t=1}^T$  of any optimal threshold policy satisfies: (a)  $\eta_{t-1}^* > \eta_t^*$  for all  $t \leq \hat{t} - 1$ ; (b)  $\eta_t^* < \eta_{t+1}^*$  for all  $t \geq \hat{t}$ .



• Intuition: tension between the platform's desire to create information for later consumers and the need to fulfill the current consumer's IC constraint.

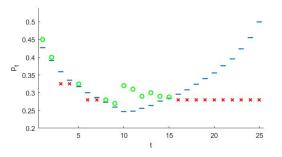
# Implication I: Time Pattern of the Rec Standard\*

• A more precise intuition about the decreasing part:



# Implication II: Temp Rec Suspension

• An example path of recommendations under the optimal policy:



- The optimal recommendation can feature temporary suspensions following negative feedbacks when the product is young.

# Implication III: CS w.r.t. Info Generation Rate

- How should the design be adjusted when consumption becomes more likely to yield informative signals (e.g., due to better feedback elicitation designs)?
- Ans: the recommendation standards should be lower for all t.

## **Proposition**

Given any  $\alpha$ , let  $(\eta_t^*(\alpha))_{t=1}^T$  denote the thresholds of the optimal threshold policy. Then  $\alpha_a < \alpha_b \implies \eta_t^*(\alpha_a) \ge \eta_t^*(\alpha_b) \, \forall t$ , where the inequality is strict for all  $t \in (1,T)$ .

- Intuition: higher  $\alpha$  implies:
  - (1) higher informational value of consumption;
  - (2) better information at any time, and thus consumers are more willing to follow the recommendations (ceteris paribus)

## Implication IV: CS w.r.t. Consumer Arrival Rate\*

- My main model has assumed that one consumer arrives for sure in each period.
- This is actually not needed my framework easily accommodates random consumer arrives. All results carry over.
- CS: higher arrival rate ⇒ lower recommendation standards

## **Proposition**

Given any arrival rate  $\rho$ , let  $(\eta_t^*(\rho))_{t=1}^T$  denote the thresholds of the optimal threshold policy. Then  $\rho_a < \rho_b \implies \eta_t^*(\rho_a) \ge \eta_t^*(\rho_b) \, \forall t$ , where the inequality is strict for all  $t \in (1,T)$ .

- Intuition: higher arrival rate implies
  - (1) more consumers to come, and thus higher information value of consumption;
  - (2) better information at any time, and thus consumers are more willing to follow the recommendations (ceteris paribus)

## Extension: Biased Platform

- My model can also incorporate biased platform who earn additional commission per consumption.
- The design problem can be re-written into:

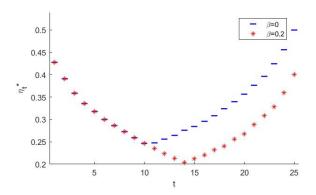
$$\max_{\phi \in \Phi} \left\{ \sum_{t=1}^{T} \mathbb{E}_{\phi} \left[ a_t \left( u(p_t) + \beta \right) \right] \right\}$$
 (1)

s.t. 
$$\mathbb{E}_{\phi}[a_t u(p_t)] \ge 0 \quad \forall t = 1, ..., T$$
 (2)

where  $\beta \geq 0$  measures the platform's bias (e.g., commission benefit).

## Extension: Biased Platform

• When  $\beta$  goes up, the following figure illustrates how the optimal design shifts.



# Characterizing the Optimal Design: the Lagrangian Duality\*

• The designer's problem:

$$\begin{split} \max_{\phi} \Big\{ \sum_{t=1}^{T} \mathbb{E}_{\phi}[a_{t}u(p_{t})] \Big\} \\ \text{s.t. } \mathbb{E}_{\phi}[a_{t}u(p_{t})] \geq 0 \quad \forall t = 1,...,T \\ p_{t} \text{ follows the process specified above} \end{split}$$

To tackle this problem, I consider a Lagrangian duality approach.

ullet Given any Lagrangian multiplier  $\lambda \in \mathbb{R}^T_+$ , define the Lagrangian function for the designer's problem as:

$$\mathcal{L}(\phi;\lambda) = \sum_{t=1}^{T} \mathbb{E}_{\phi}[(1+\lambda_t)a_t u(p_t)]$$
(3)



# Characterizing the Optimal Design: the Lagrangian Duality\*

• Then, we have the strong duality result.

## Lemma (duality)

Let  $w^*$  denote the optimal value of the designer's problem. Then,

$$w^* = \min_{\lambda \in \mathbb{R}_+^T} \sup_{\phi} \mathcal{L}(\phi; \lambda)$$

where the minimum is achieved by some non-negative  $\lambda^*$ . Given any such  $\lambda^*$ , a policy  $\phi^*$  is optimal for the designer's problem if and only if:

- (i)  $\phi^* \in \arg\max_{\phi} \mathcal{L}(\phi; \lambda^*)$
- (ii)  $\lambda_t^* \mathbb{E}_{\phi^*} [a_t u(p_t)] = 0, \forall t = 1, ..., T$
- (iii)  $\mathbb{E}_{\phi^*}[a_t u(p_t)] \geq 0, \forall t = 1, ..., T$

# Characterizing the Optimal Design: the Lagrangian Duality\*

• The result implies that if we can find

$$\underbrace{\lambda^*}_{\text{shadow values}} \in \operatorname*{arg\,min}_{\lambda \in \mathbb{R}^T_+} \sup_{\phi} \mathcal{L}(\phi;\lambda) \quad \text{- dual problem}$$

then the optimal design can be characterized by the optimization over the Lagrangian function, i.e.,

$$\phi^* \text{ is optimal } \Longrightarrow \phi^* \in \arg\max_{\phi} \mathcal{L}(\phi; \lambda^*)$$

- an unconstrained problem.
- Difficulty: the dual problem is also hard to solve.

# Characterizing the Optimal Design: Decreasing Multipliers\*

- Now, the idea is to first extract some properties of  $\lambda^*$ , and see whether that will suffice for revealing certain features of the optimal design.
- Using the dual problem, I'm able to show:

## Lemma (non-increasing shadow values)

There exists  $\lambda^* \in \arg\min_{\lambda \in \mathbb{R}^T_+} \sup_{\phi} \mathcal{L}(\phi; \lambda)$  such that  $\lambda_t^* \geq \lambda_{t+1}^* \, \forall t$ .

- shadow values are non-increasing over time.

# Characterizing the Optimal Design: Decreasing Multipliers\*

- A rough intuition: As time passes
  - 1. more information accumulated  $\implies$  better informed choice  $\implies$  less sacrifice needed to obey IC:
  - 2. shorter remaining time  $\implies$  lower informational value from consumption.
  - both suggest that relaxing later IC constraints is less helpful.
- (Proof: an inter-change argument.)

$$(\lambda_1,...,\underbrace{\lambda_t,\lambda_{t+1}}_<,...\lambda_T)\in \arg\min\nolimits_{\lambda\in\mathbb{R}_+^T}\sup\nolimits_\phi\mathcal{L}(\phi;\lambda)$$

A direct implication:



# Characterizing the Optimal Design: Threshold Policies\*

• The time pattern of  $\lambda_t^*$  also enables me to derive an important property of  $\arg\max_{\phi} \mathcal{L}(\phi; \lambda^*)$ 

## Lemma (non-increasing $\lambda_t \implies \text{threshold solution}$ )

If  $\lambda_t$  is non-increasing over t, then every solution to  $\max_{\phi} \mathcal{L}(\phi; \lambda)$  is almost surely equivalent to a threshold policy.

- This result requires properly weighing the dynamic and myopic values of consumption.
- In  $\max_{\phi} \mathcal{L}(\phi; \lambda)$ , when  $p_t$  increases
  - Myopic value of consumption increases
  - Dynamic information value of consumption may or may not
- With non-increasing  $(\lambda_t)_{t=1}^T$ , the change in the myopic value dominates. Thus the total value of consumption increases in  $p_t$ .

# Characterizing the Optimal Design: The Optimal Policy\*

• The previous lemmas together imply the following structure of optimal design:



( $\hat{t}$  can be pinned down as the first time when it is feasible to resume with dictator's optimal continuation policy.)

This enables an induction algorithm to construct an optimal policy  $\phi^o$  (full characterization provided in the paper).

# Summarizing Remarks

- I've studied how a platform can use its dynamic recommendations to direct consumers towards socially desirable information-generating consumption while maintaining their incentive in following the recommendations.
- I've shown that the optimal design generally features a "U"-shaped recommendation standard over a product's life.
- The optimal recommendation may involve temporary suspensions following negative consumer feedback.
- The optimal recommendation standards should be lowered when consumption becomes more informative or when consumers are arriving more frequently over time.

# Summarizing Remarks

- Future research directions
  - Non-informational externality
  - Heterogeneous consumers with private information
  - Multiple products with unknown quality
  - Long-lived consumers who can wait
  - ...

## Reference I

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